

PCPD



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香港個人資料私隱專員公署  
Office of the Privacy Commissioner  
for Personal Data, Hong Kong

# Navigating the Governance Challenge in the Digital Era

## Key Governance Principles for Responsible AI

**Ada CHUNG Lai-ling**  
Privacy Commissioner for Personal Data

30 September 2025

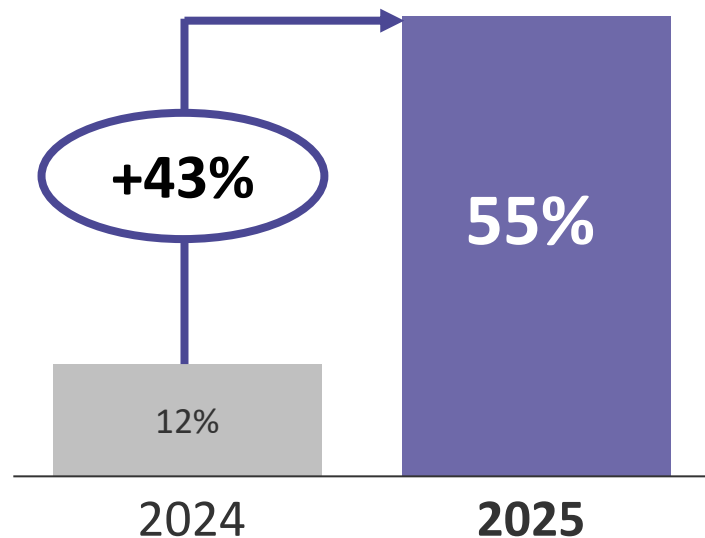
AI-generated

# Statistics

Despite rising AI adoption, concerns remain

## Global use of AI among non-profit organisations (NGOs) has soared

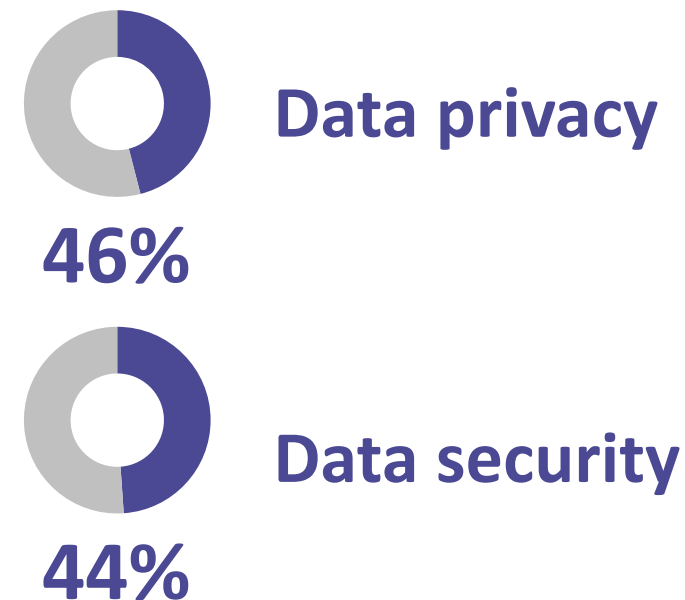
NGOs actively using or currently piloting AI  
1229 NGOs



Source: Salesforce

## NGOs' top concerns about AI are data-related













Top concerns about AI  
1229 NGOs



Source: Salesforce

# Examples

Many AI use cases have emerged in the social services sector





Service	 Elderly	 Children & Youth	 Family & Community	 Rehabilitation
	<p><u>Safety</u></p> <p> AI-enabled bed exit sensors</p> <p> Anti-wandering systems</p> <p><u>Menta health</u></p> <p> AI app for health</p>	<p><u>Safety</u></p> <p> AI-powered surveillance cameras</p> <p><u>Education</u></p> <p> Analysis of students with special educational needs</p>	<p><u>Integration</u></p> <p> App to help caregivers of SEN students</p> <p><u>Emergency care</u></p> <p> AI flagging high-risk cases</p>	<p><u>Exercise</u></p> <p> App on mobile for personalised stroke rehabilitation exercises</p>
Cross-service and Admin	Service Enhancement			
	Efficiency			

Source: HKCSS; Elderly[LegCo, ECare,]; C&Y [RTHK, Lenovo]; F&C [CUHK, i2hk]; Rehab [HKU]; Enhancement [J. of Social Work Practice, CIIF, HKCSS]; Efficiency [HKSPT, Community Care]

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# Risks

The use of AI may pose multiple personal data privacy risks

	Risk	Explanation	Illustration
	<b>Data Breach</b>	If users input personal data into AI chatbots, such data may be <b>transferred to the service providers</b> , posing a risk of data breaches	An employee at a <b>Dutch clinic</b> was found to have entered the highly sensitive <b>medical data of patients into an AI chatbot</b> without good reasons, <b>violating the privacy rights</b> of the patients
	<b>Excessive data collection</b>	AI applications tend to <b>collect and retain as much data as possible</b> , which includes personal data	<b>An AI developer reportedly scraped 300 billion words online</b> for model training
	<b>Use of data</b>	AI developers may use <b>personal data to train systems</b> without the data subjects' knowledge or consent	A <b>tech company trained AI models with records of 1.6 million patients</b> without their prior consent or any "opt-out" option
	<b>Data accuracy</b>	Even when AI systems contain <b>outdated or inaccurate personal data</b> , developers may be <b>unable to correct or delete it</b>	An AI chatbot <b>repeatedly gave the wrong birth date</b> for a <b>public figure</b> , and the developer noted they were <b>unable to correct the output</b> by amending the training data

Sources: [AP](#); [Fortune](#); [ICO](#), [BBC](#); [CPO Magazine](#)

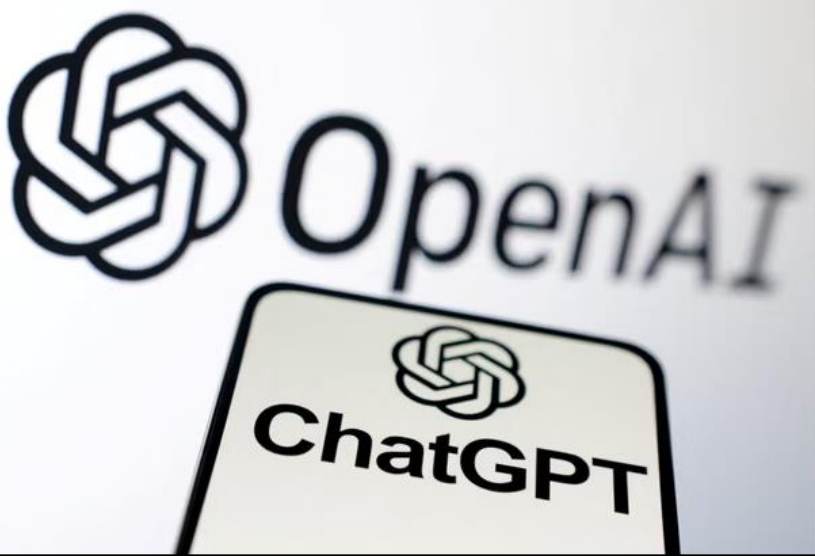
# AI Incident

The use of an AI chatbot by a child protection worker led to serious issues

## AI ban ordered after child protection worker used ChatGPT in Victorian court case

Investigation finds staffer's report referred to doll allegedly used by father for 'sexual purposes' as 'age-appropriate toy'

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Source: The Guardian; Office of the Victorian Information Commissioner

## The Incident



### A child protection worker in Victoria, Australia submitted an AI-generated report to Children's Court

- The case involved a **child whose parents had been charged with sexual offences**
- **Personal information** of parents, carer and child was inputted



### The relevant data protection authority found the following breaches:

- **Unauthorised disclosure** of personal information
- **Inaccuracy** of personal information in the Court's report



# Compliance Checks

PCPD conducted compliance checks on the use of AI from 2023 to 2025



Aug  
2023 to  
Feb  
2024

PCPD conducted compliance checks on **28 local organisations** to understand these organisations' practices in relation to the **collection, use and processing of personal data in the development or use of AI**, as well as **AI governance** of these organisations

Feb to  
May  
2025

PCPD began a new round of compliance checks, which covered **60 local organisations** across a wider range of sectors. In addition to the scope of the first round of compliance checks, PCPD also **examined the organisations' implementation of the recommendations and best practices provided in the Model Framework**

Results

PCPD found no contravention of the **Personal Data (Privacy) Ordinance (PDPO)** during both compliance check processes

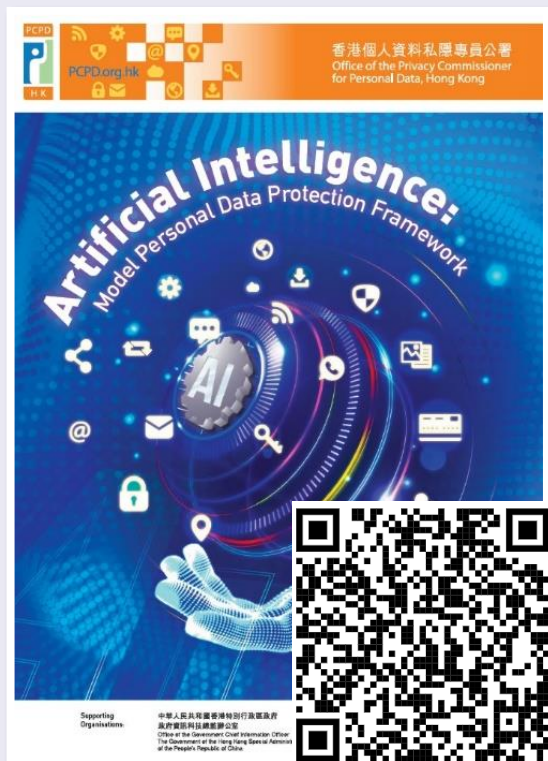
# PCPD's Guidance

The PCPD has published different guidance in response to AI development

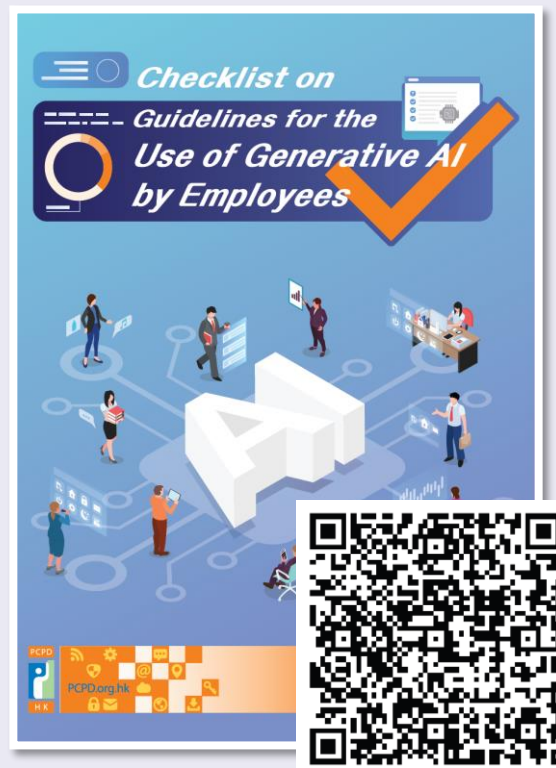
## Organisations



Aug 2021



Jun 2024



Mar 2025

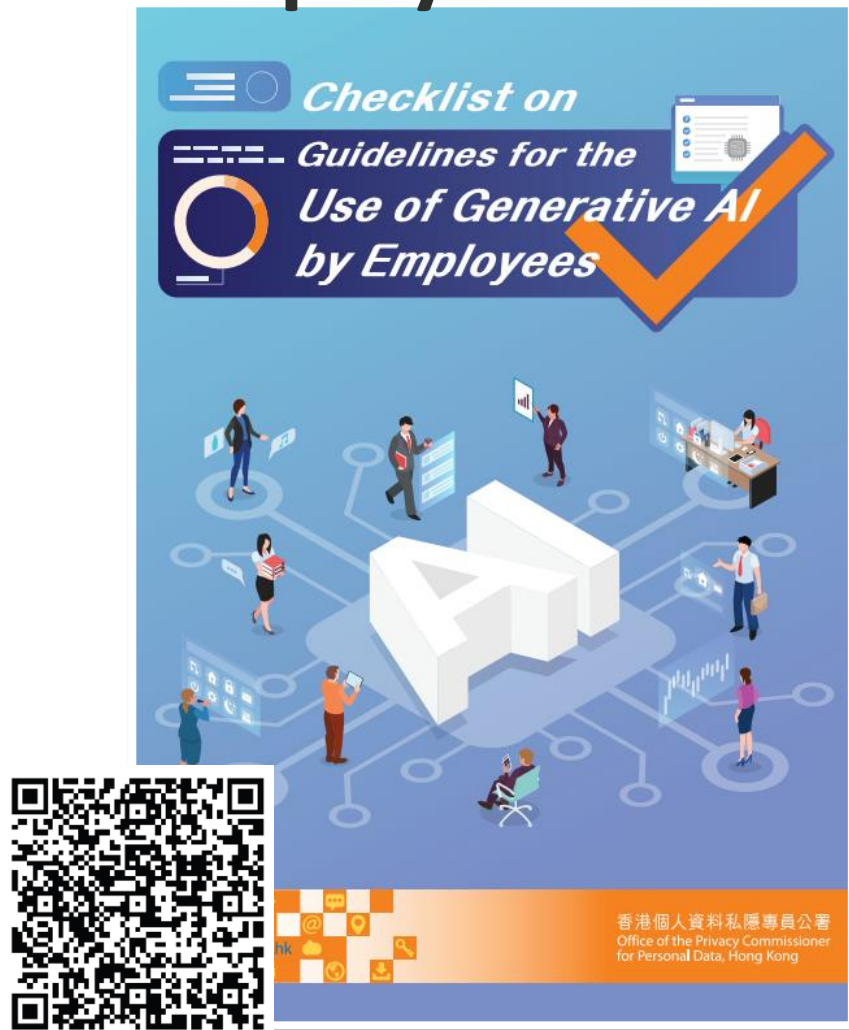
## Public



Sep 2023

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# Checklist on Guidelines for the Use of Generative AI by Employees



## Objectives

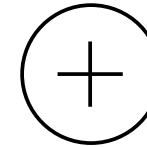
To assist organisations in developing internal policies or guidelines on the use of Gen AI by employees at work while complying with the requirements of the PDPO



## Features



Presented in the form of a **checklist**



As a matter of good practice, organisations should devise their own policies and guidelines in alignment with their values and mission



# Recommended Coverage of Policies or Guidelines on the Use of Gen AI by Employees



Scope



Protection of personal data privacy



Lawful and ethical use and prevention of bias



Data security



Violations of policies or guidelines

# 01 Scope

## Scope



### Permitted tools



### Permissible use



### Policy applicability

## Details

**Specify the Gen AI tools and applications that are permitted within the organisation, for example:**

- Publicly available Gen AI tools or applications
- Internally developed Gen AI tools or applications

**Clearly specify the tasks or activities for which employees can use Gen AI tools, for example:**

- Drafting
- Summarising information
- Creating textual, audio and/or visual content

**Specify if the policy applies to the whole organisation; specific departments; specific ranks; and/or specific employees**

# 02 Protection of personal data privacy



## Permissible types and amounts of input information

Provide clear instructions on:

- ✓ **The types and amounts of information that can be inputted into the Gen AI tools**
- ✗ **The types of information that cannot be inputted**



## Permissible use of output information

Provide clear instructions on the **permissible purposes** for using the information (including personal data) generated by Gen AI tools, and whether, when and how such personal data should be anonymised before further use



## Permissible storage of output information

Require that the information generated by Gen AI tools be stored according to the organisation's **information management policy** and deleted according to its **data retention policy**



## Compliance with other relevant internal policies

Ensure that **the policy on the use of Gen AI is aligned with the organisation's other relevant internal policies**



# Lawful and ethical use and prevention of bias

## Unlawful activities



Specify that employees shall not use Gen AI tools for unlawful or harmful activities

## Emphasise the importance of employees acting as human reviewers



### Accuracy and verification

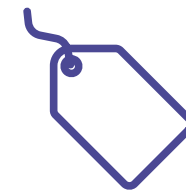
Emphasise the need for employees to **verify the information provided by AI**



### Prevention of bias and discrimination

**Alert** employees to the possibility that AI-generated output can be **biased and discriminatory**

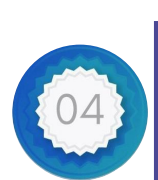
Set out the **correction and reporting mechanisms**



### Watermarking / labelling

Provide clear instructions on **when and how** AI-generated output should be **watermarked or labelled**





# Data security

## Permitted devices



Specify the **devices** on which employees are permitted to **access Gen AI tools**

## Permitted users



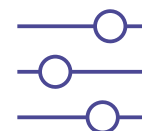
Specify the **permitted employees** of Gen AI tools

## User credentials



Require employees to use **unique and strong passwords** along with **multi-factor authentication**

## Security settings



Require employees to maintain **stringent security settings**

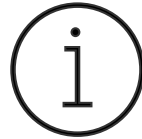
## Response to AI incident and data breach incident



Require employees to **report AI incidents according to the organisation's AI Incident Response Plan**

# Artificial Intelligence: Model Personal Data Protection Framework

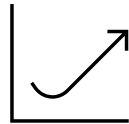
## ✓ Benefits



Assist organisations in complying with the requirements of the Personal Data (Privacy) Ordinance



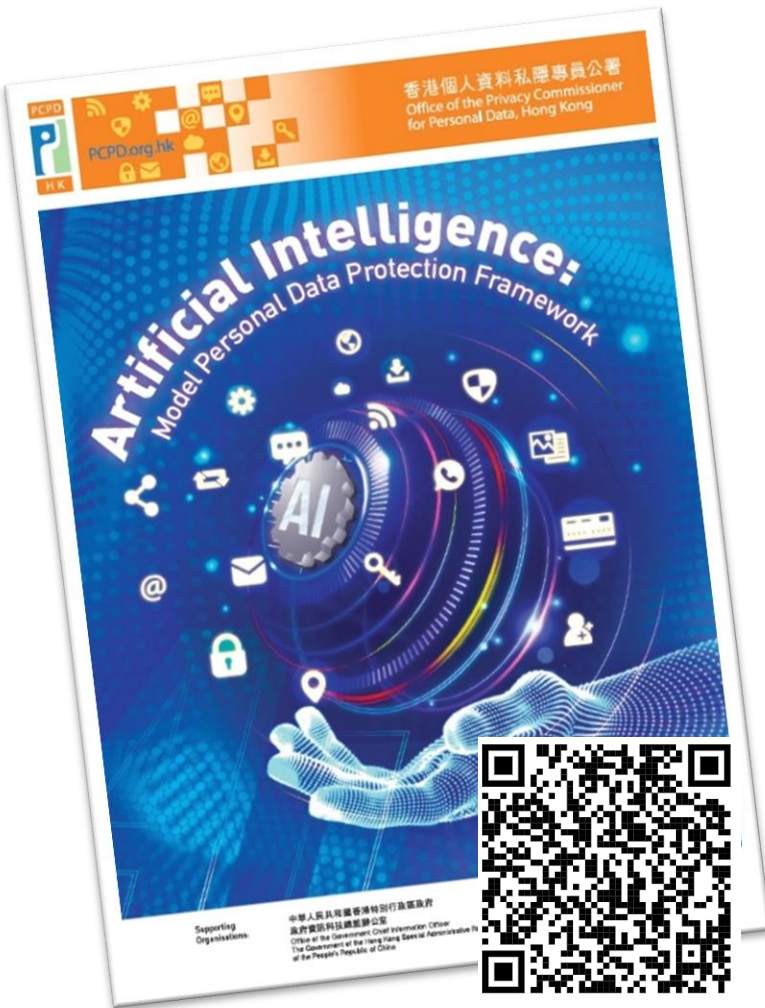
Ensure AI Security



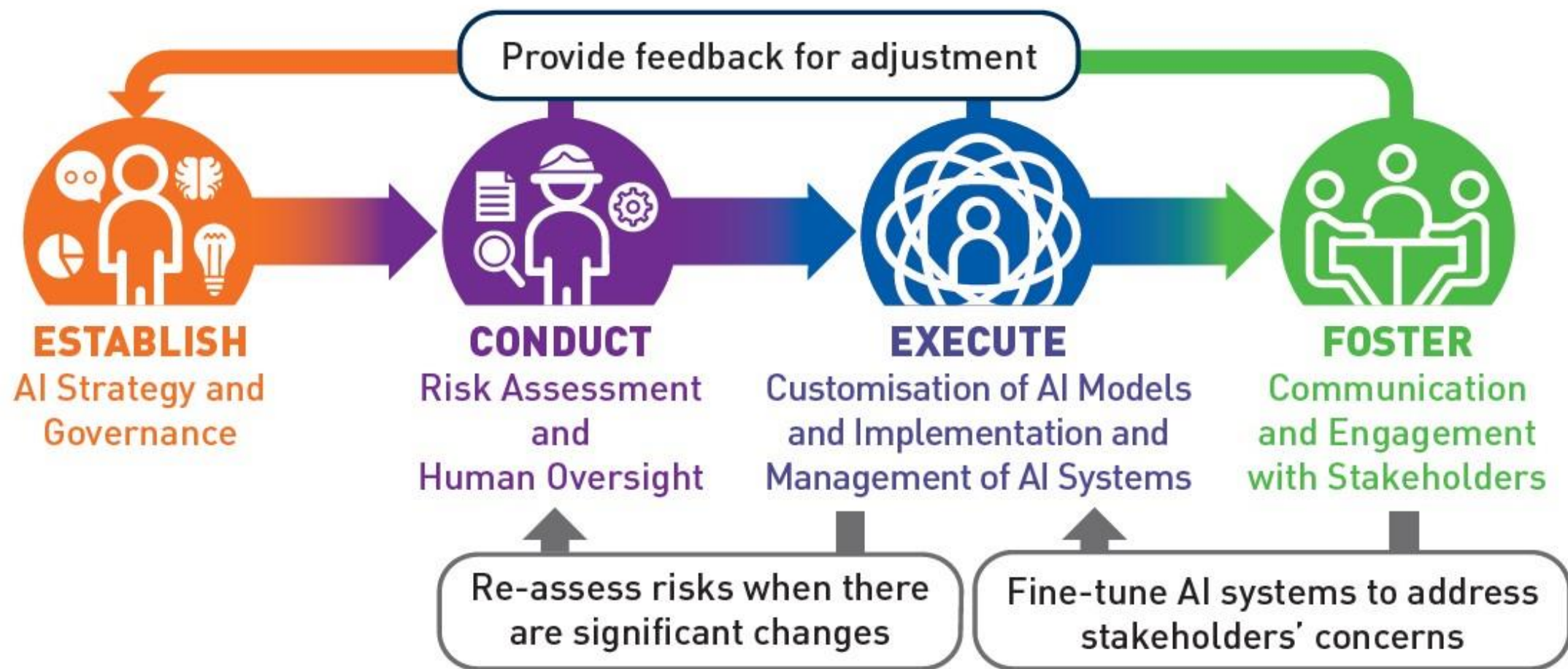
Increase competitiveness



Provide a set of recommendations on AI governance and the best practices for organisations procuring, implementing and using any type of AI systems, including generative AI, that involve the protection of personal data privacy



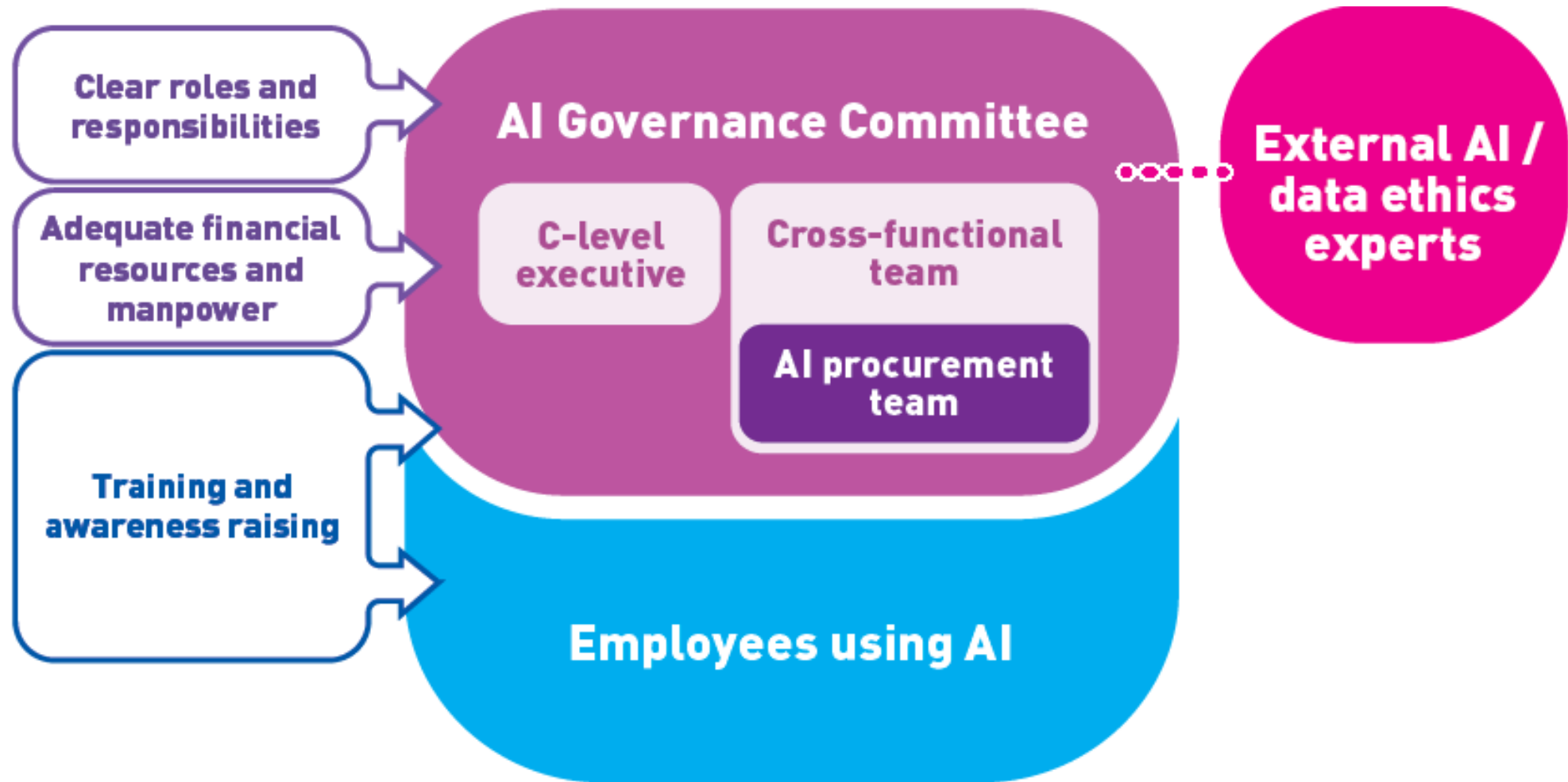
# Model Personal Data Protection Framework



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# Formulate AI Strategy and Governance

## Governance structure





# Conduct Risk Assessment and Human Oversight

Risk-based approach to human oversight



An AI system likely to produce an output that may have such significant impacts on individuals would generally be considered high risk.

Lower

*Risk level of AI system*

Higher



## Human-out-of-the-loop

AI makes decisions without human intervention



## Human-in-command

Human actors oversee the operation of AI and intervene whenever necessary



## Human-in-the-loop

Human actors retain control in the decision-making process

# Data Preparation

Compliance, data minimisation, quality management, data handling



## Process



Data Preparation



Customisation and  
Implementation of AI



Management and  
Continuous Monitoring  
of AI

## Selected Recommendations



Ensure compliance with privacy law



Minimise the amount of personal data involved



Manage data quality



Document data handling



Conduct rigorous testing and validation of reliability, robustness and fairness



Consider compliance issues based on the hosting of AI solution ('on-premise' or on a third party cloud) prior to integration



Ensure system security and data security



Maintain proper documentation



**Establish an AI Incident Response Plan**

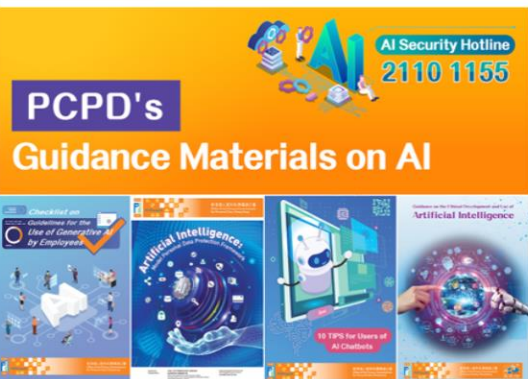


Conduct periodic audits



Consider incorporating review mechanisms as risk factors evolve

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AI Thematic  
Webpage



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*Protect, Respect Personal Data Privacy*

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